Operating and Capital Budgets of

LANGARA COLLEGE

For the year 2016/17

With Projections for 2017/18 through 2019/20

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through 2019/20 provided for information purposes.

Statement of Operations Proposed 2016/17 Budget (in 000's)

	Pi	oposed Annual Budget 2016/17	Budget
Revenue:			
Province of British Columbia grants Contract services Tuition and student fees Sales of goods and services Investment income Revenue recognized from deferred capital contributions Miscellaneous income and contributions	\$	44,073 898 71,661 6,134 195 3,222 1,063	\$ 44,207 1,872 59,791 5,704 680 3,218 989
-	\$	127,246	\$ 116,461
Expenses:			
Instruction Ancillary operations	\$	119,296 6,936	\$ 110,192 6,269
	\$	126,232	\$ 116,461
Operating surplus before contributions	\$	1,014	\$
Transfer to Langara College Foundation		(1,014)	
Surplus (deficit) for the period	\$		\$ -

Certain comparitive figures have been reclassified to conform with the presentation adopted in the current year

Budget Changes Proposed 2016-17 Budget

Revenues

Grants:

Decreased \$133,000, additional grants received to fund unionized labour contracts negotiated under the provincial government's Economic Stability Mandate are more than offset by reductions for the Administrative Savings Initiative, and grants for: Adult Basic Education, Minor Maintenance and Rehabilitation, and other temporary grants.

Contracts:

Decreased \$974,000 to better reflect anticipated contract revenue. The college has seen a significant decrease in provincially funded contract training for employment skills and similar types of programs.

Tuition and Student Fees:

Increased \$11,870,000 reflecting actual 2015/16 international enrolment levels in regular studies and factoring in the approved tuition fee increase (increased \$9,163,000), anticipated lower domestic regular studies enrolment, factoring in the approved tuition fee increase (decreased \$270,000), approved increases for other fees (increased \$325,000), and expanded offerings for Post Degree Diplomas/Certificates and other regular studies cost recovery programing (\$2,595,000).

Sales of Goods and Services:

Increased \$430,000 as a result of higher bookstore sales, with higher associated cost of goods sold, and other ancillary revenue including new services provided by the Registered Massage Therapist program.

Investment Income:

Decreased \$480,000 as planned spending on the Science and Technology Building will result in lower cash reserves.

Expenditures

Instruction:

- Increased \$1,987,000 due to the expansion of Post Degree Diploma and Certificate Programs for which there are greater corresponding revenues.
- Increased \$1,510,000 to provide for an additional 114 sections of instruction.
- Increased \$1,300,000 to fund enhancements to the budget designed to implement various aspects of the College's Strategic and Academic plans, some of these were started during the 2015/16 fiscal year.

Budget Changes Proposed 2016-17 Budget

- Increased approximately \$1,170,000 for increases to salary and benefits resulting from labour contracts negotiated under the province's Economic Stability Mandate.
- Increased \$1,010,000 for international agent fees to accommodate current levels of international enrolment in regular studies.
- Increased \$864,000 to support international enrolment recruitment.
- Increased approximately \$783,000 for salary increments, job reclassifications, and benefit costs net of the provision for vacancies.
- Increased \$546,000 for Continuing Studies operating costs, primarily for expanding the registered massage therapist program and to add two new programs, for which there are associated revenues.
- Increased \$431,000 for facilities, primarily resulting from incremental costs to operate the new Science and Technology Building.
- Increased approximately \$300,000 due to unavoidable inflation costs in Facilities, Information Technology and the Library.
- Increased \$252,000 to provide additional faculty administrative duty time resulting from increased teaching sections.
- Increased \$184,000 for a general contingency, including a provision for US exchange rate increases.
- Increased \$175,000 for one time operational cost resulting from renovations to buildings B and C.
- Increased \$100,000 for human resource initiatives and organizational development.
- Decreased \$617,000 in amortization expense to better reflect anticipated amortization expense.
- Decreased \$913,000 in contract related expenses along with associated revenues due to reduced contract funding for employment skill training programs by government.

Ancillary:

- Increased \$392,000 in costs of goods sold, for which there are higher associated revenues from bookstore sales.
- Increased \$368,000 in support costs for international related ancillary programs, this includes a transfer of positions from the instruction budget.
- Decreased \$73,000 in ancillary overhead costs.

Transfers:

- Increased \$864,000 to budget for the transfer of fees collected from students for the Building Legacy Fund to the Langara College Foundation.
- Increased \$150,000 to budget for the transfer to the Langara College Foundation funds for donation matching.

Budget Changes Proposed 2016-17 Budget

Projections:

Projections for the three years are based on grant increases under the province's Economic Stability Mandate, contracted salary and benefit increases, adjustments for onetime expenses, planned changes to Post Degree Diploma/Certificate programs, operating and amortization of the new Science and Technology Building, 2% inflation on non-salary expenses, and a provision for salary increments and benefits. Tuition revenues are projected to be stable over the period with expected 2% increase in domestic fees offset with an expected 2% drop in enrolment, changes to international tuition fees and enrolment are not projected, material fees are projected to increase 2%.

Langara College Schedule 3

Langara CollegeCapital Acquisitions
Proposed 2016/17 Budget plus Three Year Projection
(in 000's)

	Approved Annua		Proposed Annual		Projected Annual		rojected Annual	Projected Annu	
	Budget 2015/16		Budget 2016/17		Budget 2017/18		Budget 2018/19	Budge 2019/2	
College Funded	2013/10	_	2010/17	T	2017/18	_	2018/19	2019/2	.0
Regular Studies & Student Services	\$ 240	\$	240	\$	240	\$	240	\$ 24	0
Continuing Studies	40		40		40		40	. 40	0
Library	100		140		140		140	14	0
Facilities									
Equipment	100		100		100		100	100	
Renovations	200		440	H	200		200	200	
	300		540		300		300	300	0
Information Technology	4,380		3,375		2,500		2,500	2,500	0
International Education	35		590		390		:*	*	
Science and Technology Building									
Building	28,130		12,400				2	£	
Community Amenity Contribution	870				2.00		펼	-	
Equipment			1,200	L					_
	29,000		13,600		.*:				
Contingency	600		600		760		760	760	0_
Total College Funded Capital Acquisitions	\$ 34,660	\$	19,125	\$	3,980	\$	3,980	\$ 3,980	0
Ministry Funded									
Routine Capital	\$ 500	\$	and and	\$	(\$6)	\$	*	\$ -	
Renovation Capital	400	T'	1,000		1,000		1,000	1,000	0
Total Ministry Funded Capital and MM&R	\$ 900	\$	1,000	\$	1,000	\$	1,000	\$ 1,000	0

Langara College Statement of Expenses by Object Proposed 2016/17 Budget (in 000's)

	Prop	oosed Annual Budget 2016/17	 roved Annual Budget 2015/16	Change
	1711-51			
Salaries and benefits	\$	90,477	\$ 83,758	\$ 6,719
Operating expenses		24,778	21,503	3,275
Cost of goods sold		3,228	2,836	392
Scholarships and bursaries		359	357	2
Interest on long-term debt		468	468	145
Amortization of tangible capital assets		6,922	7,539	(617)
	\$	126,232	\$ 116,461	\$ 9,771
Transfer to Langara College Foundation	No.	1,014		1,014
	\$	127,246	\$ 116,461	\$ 10,785

Langara CollegeStatement of Operations
Proposed 2016/17 Budget plus Three Year Projection (in 000's)

	Аррі	Approved Annual Budget 2015/16	Proposed Annual Budget 2016/17	Projecte		Projected Annual Budget 2018/19	Projected Annual Budget 2019/20
Revenue:							
Province of British Columbia grants Contract services	↔	44,207	\$ 44,073	↔	44,883 \$	45,729 \$ 898	46,214
Tuition and student fees Sales of goods and services		59,791 5,704	71,661 6,134		71,435 6,034	71,459 5,934	71,483 5,834
Investment income Miscellaneous income and contributions Revenue recognized from deferred capital contributions		680 989 3,218	195 1,063 3,222		195 1,063 3,264	195 1,063 3,326	195 1,063 3,318
	s	116,461	\$ 127,246	\$ 1.	127,772 \$	128,604 \$	129,005
Expenses:							
Instruction Ancillary operations	⇔	110,192 6,269	\$ 119,296 6,936	2	123,229 \$ 6,836	126,026 \$ 6,736	127,790 6,636
	8	116,461	\$ 126,232	\$ 1.	130,065 \$	132,762 \$	134,426
Operating surplus before contributions	∨	Ĭ	\$ 1,014	٠	(2,293) \$	(4,158)	(5,421)
Transfer to Langara College Foundation		•	(1,014)		(1,014)	(1,014)	(1,014)
Surplus (deficit) for the period	↔	٠	€9	8	(3,307) \$	(5,172) \$	(6,435)